

R&D Selection Methods for New Materials and Processes

Elicia Maine
Centre for Technology Management,
University of Cambridge

October, 1999

Automotive R&D in New Materials / Processes

- Why do OEMS and suppliers support R&D?
 - Creating Profit Surplus
 - Medium to long term view
- Methods to Create Profit Surplus through new Materials and Manufacturing Processes
 - Lower cost production through process innovation
 - Raising market demand curve through marketable performance enhancement

R&D Portfolio Planning

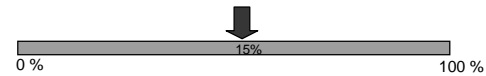
Technical Risk:



Market Risk:



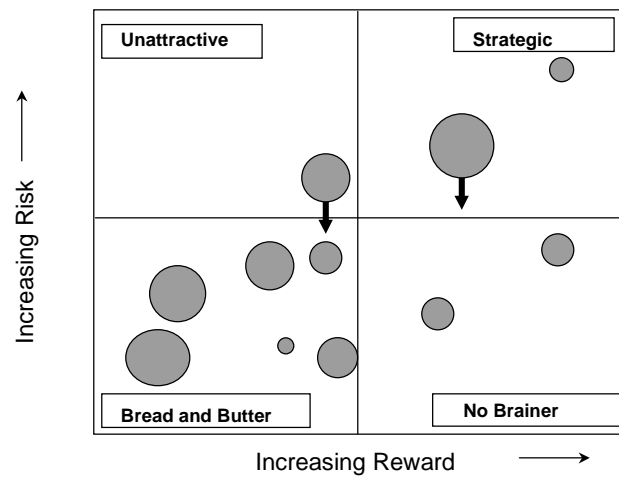
Potential Reward:



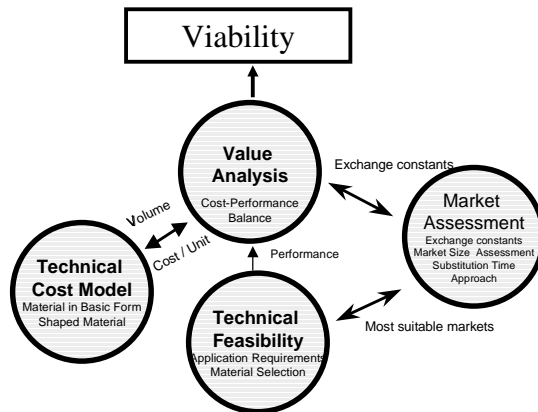
Competitive Position:



Risk / Reward Balance



Selection of Automotive Materials R&D Projects

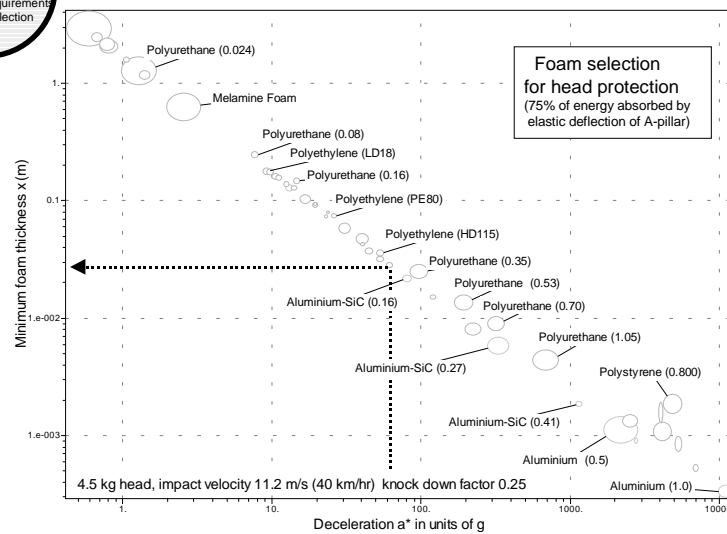


- Grasp opportunity!
- Lower risk by systematically assessing project at an early stage
- Method to provide communication between Marketing and R&D

EMAM and MFA, University of Cambridge, Sept. 99

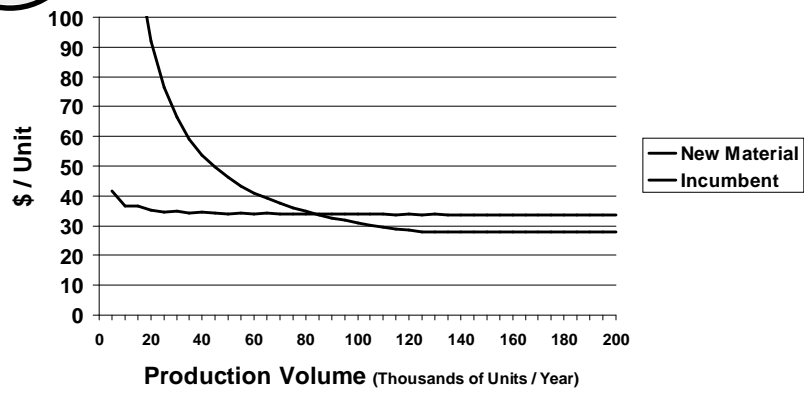


Performance Enhancements



Forecasting Cost / Unit

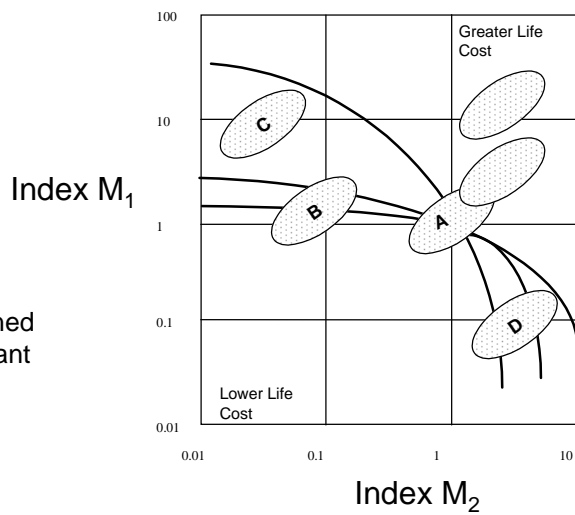
**Technical
Cost Model**
Material in Basic Form
Shaped Material



Performance Cost Trade off

**Value
Analysis**
Cost-Performance
Balance

Tradeoff Curve defined
by Exchange Constant



R&D Selection Conclusions

- Better way to Assess New Materials and Processes for Automotive R&D
 - Differentiation
 - Lower Costs
- Material Suppliers and Industry Consortiums are ALL going to tout their material
 - Need for in house assessment and prioritisation
 - OR standardised methods